

WOLVERHAMPTON CCG

PRIMARY CARE COMMISSIONING COMMITTEE 1st October 2019

| TITLE OF REPORT: | Primary Care Quality Report |
|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| AUTHOR(s) OF REPORT: | Liz Corrigan |
| MANAGEMENT LEAD: | Yvonne Higgins |
| PURPOSE OF REPORT: | To provide an overview of activity in primary care, and assurances around mitigation and actions taken where issues have arisen. |
| ACTION REQUIRED: | □ Decision☑ Assurance |
| PUBLIC OR PRIVATE: | This Report is intended for the public domain. |
| KEY POINTS: | Overview of Primary Care Activity |
| RECOMMENDATION: | Assurance only |
| LINK TO BOARD ASSURANCE FRAMEWORK AIMS & OBJECTIVES: | |
| Improving the quality and safety of the services we commission | Providing information around activity in primary care and highlighting actions taken around management and mitigation of risks |
| Reducing Health Inequalities in Wolverhampton | |
| System effectiveness delivered within our financial envelope | |

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1. BACKGROUND AND CURRENT SITUATION

PRIMARY CARE QUALITY DASHBOARD

RAG Ratings: 1a Business as usual; 1b Monitoring; 2 Recovery Action Plan in place; 3 RAP and escalation

| Issue | Comments | Highlights for August 2019 | Mitigation for September 2019 | Date of expected achievement of performance | RAG rating |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|------------|
| Serious Incidents | All RCAs are reviewed at SISG and escalated to PPIGG if appropriate. | One incident referred to PPIGG Another potential SI identified | One further incident to be reported to PPIGG | 31st October 2019 | 1b |
| Quality Matters | All issues being addressed by appropriate teams at the CCG and trust that has raised the issue. For review at PPIGG as relevant | Five incidents open, three are overdue and have been chased, three relate to IG breaches re: blood forms, one to inappropriate referral and one to staff behaviour | 12 open quality matters There have been several clinical incidents noted that are being followed up One incident is due to be reported to PPIGG | 31st October 2019 | 1a |
| Escalation to NHSE | Four incidents due to be reviewed at PPIGG from Quality Matters | One incident referred to PPIGG awaiting outcome | One incident to be reported to PPIGG previous incident to be managed at CCG level | 31st October 2019 | 1b |
| Infection Prevention | IP audit cycle has recommenced for 2019/20 | Eight practices audited, every practice improved from previous annual audit. Issues identified relate to waste management, environment and PPE. | Five practices audited all practices have either maintained good rating or improved | On going | 1a |
| Flu Programme | Flu planning meetings have recommenced for 2019/20 flu season | Sufficient vaccine is available in the city but MHRA rules will not be relaxed this year. Monthly CCG/PH meetings have recommenced. Monthly NHSE teleconferences have commenced | Flu vaccines are due to be delivered from middle of September onwards with QIV being delivered from late September | 31st March 2020 | 1b |

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| Vaccination Programme | Vaccination programmes continue to be monitored | There are plans to add MMR uptake to collaborative contracting visit agenda as an ongoing item and to share data with locality managers | Work continues to monitor uptake via contract visits and Immform with quarterly meetings with NHSE | On-going | 1b |
|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|--------------------------------|----|
| Sepsis/ECOLI | Planning continues around training for practices in reduction of gram negative infection – collaboration with IP team, prescribing and continence teams. Some practices have still not identified a sepsis lead and this is being chased. | Ongoing work against action plan | Ongoing work against action plan – training for nurses due to take place in November | 30 th November 2019 | |
| MHRA | No issues at present. | No further update | No further update | None at present | 1a |
| Complaints | No issues at present – quarterly report due July 2019 | Seven complaints received in Q4 6 closed 1 open 2 relate to the same practice 4 not-upheld; 1 partially upheld; 1 upheld Themes include: Prescriptions Communication Clinical treatment and errors Staff attitude –this area the number of complaints has significantly reduced | No new complaint data at present | On going | 1a |
| FFT | Slightly lower uptake in July, most probably due to summer holidays | In July 2019 • 6 practices did not submit • 2 submitted fewer than 5 responses Uptake was 2.2% compared with 0.9% regionally and 0.5% locally. | In August 2019 (July data) 2 practices did not submit 3 submitted fewer than 5 responses | On-going | 1a |







| | | Practices have been reminded to | Uptake was 2.0% compared with | | |
|----------------------------|------------------------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------|----------------------------------|----|
| | | nominate someone to upload | 0.8% regionally and 0.6% nationally. | | |
| | | their data if the main person is on leave. | Triangulation with GP survey | | |
| | | Full report to be provided next | data to take place | | |
| | | month | asia is tans place | | |
| NICE | No actions at present – next | Next meeting in September | Awaiting new information | None at present | 1a |
| Assurance Collaborative | NICE meeting in August 2019 All practices now complete new | All practices now complete, 5 | New cycle to begin in October | On going | 1b |
| contracting | cycle to commence in October | action plans outstanding (minor | 2019 | On going | 10 |
| visits | 2019 | issues only). | 2013 | | |
| | | Template reviewed again for new | | | |
| | | cycle from October. | | | |
| CQC | Monitoring of practices and | Three practices now have a | CQC have identified practices | On going | 1b |
| | support continues. | requires improvement rating, | due for inspection in the next | | |
| | | these are being supported by | quarter and work with CCG | | |
| | | CCG Quality and Primary Care teams | around this. Telephone follow up continues for other practices | | |
| | | teams | CQC share outcomes and | | |
| | | | concerns | | |
| Workforce | Work continues to promote | GP strategy launch planning | GPN retention programme | On-going | 1a |
| Activity | primary care as a desirable place | continues - venue now Himley | steering group set up. NHSE | Strategy 3 rd October | |
| | to work and to promote current | Hall. | have invited STP to work with | | |
| | programmes | GPN retention plan work streams | them at national level. | | |
| Maril Common | A sittle NHIO Divisit | under development. | No all access to a fact of | | 41 |
| Workforce Numbers | Awaiting NHS Digital workforce data release. | No change to status – data available but this is from | No change in status | On-going | 1b |
| <u>ivullibel 5</u> | uala lelease. | September 2018 which is not | | | |
| | | new data. | | | |
| Training and | None flagged at present | Further flu training will be held in | Spirometry and MERIT training | On-going | 1a |
| Development | | September | has commenced - this will be | | |
| | | Spirometry training is due in | managed by training providers. | | |
| | | September and December | | | |





| | | | | | | 100 |
|-------------|---------------------|------------|------------------------------------|----------------------------------|----------|-----|
| | | | Immunisation training for HCAs | Immunisation training for HCAs | | |
| | | | will be available c/o Training Hub | has been provided by Dudley | | |
| | | | MERIT Diabetes training is being | Training Hub. | | |
| | | | provided by pharma | PMP continues. | | |
| | | | PMP will include immunisations | Non-clinical training continues. | | |
| | | | and cytology | | | |
| Training | To continue monito | ring, risk | Sandwell CCG are now providing | Nancy Szilvasi is now in post to | On-going | 1a |
| Hub/HEE/HEI | reduced and closed. | | Training Hub cover, GPN | support Wolverhampton and | | |
| update | | | facilitation remains with Dudley | Walsall. | | |
| | | | TH no issues noted | Move towards one lead hub with | | |
| | | | | spoke hub to support continues | | |





2. PRIMARY CARE QUALITY REPORT

2.1. PATIENT SAFETY

| Measure | Trend | | Assurance/Analysis | |
|----------------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Serious Incidents | by NHSE and closed. A | o display a graph/trend rious incident so far this year – unexp a second vaccine fridge incident has b and will be managed by West Midlands | scrutiny group | |
| Quality Matters | 2 2 1 1 Safeguarding | QM Themes 2019-20 4 2 1 1 September Referral issue Clinical Delayed diagnosis Staff behaviour | 1 1 ■Refusal to see patient | There are currently 12 open Quality Matters (QM) 3 Quality Matters were closed in August 0 open QMs are overdue. One incident is due to be referred to PPIGG – IG breach. QM is monitored daily by quality team and discussions are held with contracting and governance when required. |

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| | Monthly Variance | August | September | Percentage | | |
|---------------------------|------------------|--------|-----------------|------------|---|--------------------------------------------------------------------|
| | New issues | 4 | 2 | 40% | | |
| | Open issues | 2 | 10 | 62% | | |
| | Overdue issues | 2 | 0 | 13% | | |
| | Closed issues | 4 | 3 | 30% | | |
| Escalation to NHS England | 2 | Esca | alation to NHSE | | • | One incident is due to be reported to PPIG has not been at present |
| | 11 | | | | | |
| | | | 0 | | | |
| | 0 | | | | | |
| | 0 | August | | September | | |

INFECTION PREVENTION 2.2.

| Measure | Trend | Assurance/Analysis |
|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| IP Audits | New audit cycle commenced – please see attached IP audit report with proposed dates and current audit status/comparison with 2018/19 (Appendix 1) – please note red cells in column E relate to blank values. Main issues identified relate to: Refurbishment needed | IP Audit Ratings: Gold 97-100%; Silver 91-96%; Bronze 85-90%; No rating ≤84%. Work will continue with RWT IP team in regards to addressing themes and trends. |







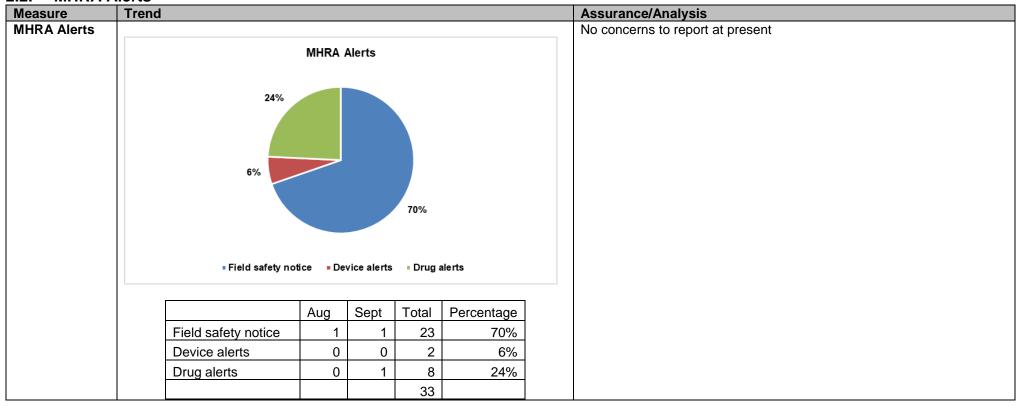
| | Sinks need replacing Blinds need replacing PPE should be wall mounted Carpets in situ need removing Equipment e.g. couches and fabric chairs need replacing Mandatory training needs to be up to date Cleaning audits should be available Toilets need refurbishing Replacing wooden skirting boards General de-cluttering | |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| MRSA Bacteraemia | One community case identified in June but no indication of origin e.g. GP, in data – no additional cases noted. | Unclear origin of MRSA from June, no further cases No other areas of concern to report. |
| Influenza vaccination programme | The delay in QIV (under 65) flu vaccine is not as marked as previously thought but risk identified and recorded on register Flu season in Australia is currently earlier than usual with more cases identified but has now plateaued. Local plans around marketing, delivery and monitoring of vaccinations in collaboration with Public Health and GP/pharmacy partners now underway. | Flu planning group met on September 2nd. WM teleconference held on 12th September (see additional notes) Bi-weekly meetings being held between CCG and public health. Flu Fighters comics have been shared across the Black Country currently with Vaccination UK to be distributed with consent forms and letters Work to make delivery across PCNs possible being developed by NHSE. |
| Vaccination programme | MMR uptake continues to be monitored Work to be undertaken around pertussis uptake in pregnant women | To continue to work with PH around uptake. To work with colleagues across the Black Country (particularly Dudley who have a very good uptake) to share good practice. To feedback and receive data from regional screening and immunisation board. |
| Sepsis | No data at present | Training for practice nurses is arranged for November 2019. |

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2.2. MHRA Alerts







2.3. PATIENT EXPERIENCE

| Measure | Trend | | | | | Assurance/Analysis | | | | |
|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-----------------------------------------------------------------------------------|-------|---------------------------------------------------------------------------------|-----------------------------------------------------------------------|--|--|--|--|
| Complaints | | | | | No new complaints data available at present – awaiting Q3 data from NH England. | | | | | |
| Friends and Family Test | nd Percentage June July West England | | | | Uptake remains significantly higher than regional and national uptake. | | | | | |
| | Total number of practices | 40 | 40 | 1358 | 6996 | Total non-responders 5 practices (no data, zero data or supressed) | | | | |
| | | 85.0% | 95.0% | 65% | 61.0% | data) – still significantly lower than regional and national average. | | | | |
| | Practices responded 34 37 No submission 15.0% 5.0% 35.0% 39.0% 6 2 Zero submission (zero value submitted) 0.0% 0.0% N/A N/A Suppressed data (1-4 5.0% 7.5% 14.9% 12.8% | 34 | 37 | | | All practices have been contacted. | | | | |
| | | 39.0% | Uptake is reviewed on a monthly basis by the Quality Team and | | | | | | | |
| | | 6 | 2 | | | Primary Care Contract Manager. | | | | |
| | | 0.0% | 0.0% | N/A | N/A | For highest and lowest uptake the locality managers have been | | | | |
| | | 0 | 0 | | | advised. | | | | |
| | | 5.0% | 7.5% | 14.9% | 12.8% | Full report attached as appendix 1 | | | | |
| | responses submitted) | 2 | 3 | | | | | | | |
| | Total number with no data | 20.0% | 12.5% | 44.7% | 46.8% | | | | | |
| | (no/zero submission and supressed data) | 8 | 5 | | | | | | | |
| | Response rate | 2.2% | 2.0% | 0.8% | 0.6% | | | | | |
| | | | | | | | | | | |





2.4. CLINICAL EFFECTIVENESS

NICE Assurance – Updated Quarterly

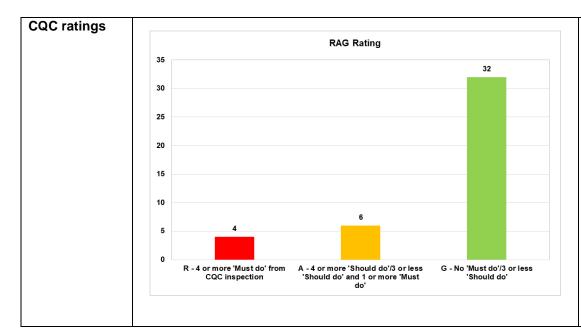
| Measure | Trend | Assurance/Analysis |
|----------------------------------------|-----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Collaborative Contracting visits | 100% Practices visits completed Practices visits booked Outstanding visits | Visit schedule for this cycle is now complete – new cycle due to commence in October with visits discussed at Primary Care Operational Management Group and undertaken due to intelligence shared. Slightly amended template including a section on celebrating good practice and sharing examples of good documentation. Flu activity and MMR uptake will also be included. |
| | , | |

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CQC continue to liaise with CCG to support the inspection process. Three practices in total for Wolverhampton have a requires improvement rating assurances have been provided by those sites. Two have had a revisit, one is being supported by CCG team.

Outstanding actions are managed by inspectors via 3 monthly virtual or face to face review.

Inspections by year:

 $20\dot{1}4 - 2$

2015 - 2

2016 - 13

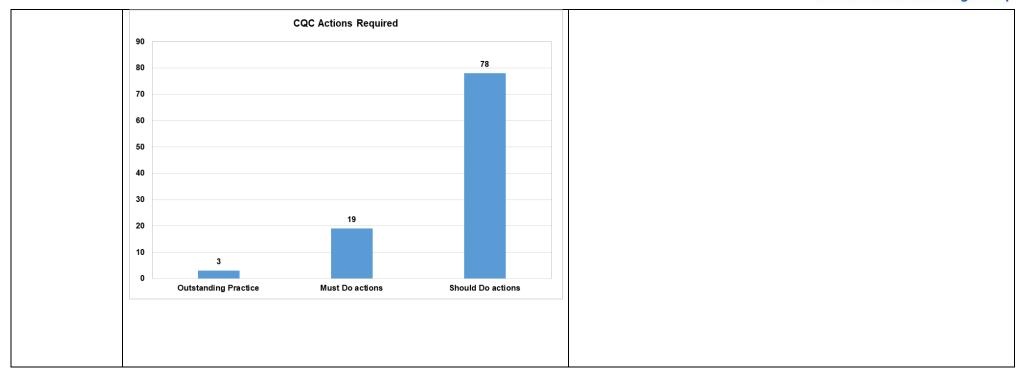
2017 – 13

2018 - 9

2019 - 3

Several practices are due an inspection due to changes in provider and next inspections have been shared with CCG for discussion.







| CQC Ratings by Domain | Overall | Safe | Effective | Caring | Responsive | Well-led | People with long term conditions | Families, children and young people | Older people | Working age people (including those recently retired and students) | People experiencing poor mental health (including people with dementia) | People whose circumstances may make them vulnerable |
|-----------------------|---------|------|-----------|--------|------------|----------|-------------------------------------|----------------------------------------|--------------|--------------------------------------------------------------------|-------------------------------------------------------------------------|-----------------------------------------------------|
| Outstanding | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Good | 39 | 35 | 40 | 41 | 41 | 39 | 39 | 39 | 39 | 39 | 39 | 39 |
| Requires Improvement | 3 | 7 | 2 | 1 | 1 | 2 | 3 | 3 | 3 | 3 | 3 | 3 |
| Inadequate | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 |

2.5. WORKFORCE DEVELOPMENT

2.5.1. Workforce Activity

| 23.1. Worklorde Activity | | | | | | |
|--------------------------|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|
| Measure | | Assurance/Analysis | | | | |
| Recruitment | and | STP project manager and project support in post to support GP and GPN retention programme alongside other workforce work streams | | | | |
| retention | | • GP retention programme continues – mentorship, first fives, pre-retirement and portfolio careers work streams underway, mid-career work to commence | | | | |
| | | • The practice nurse retention programme has received funding approval at STP GPFV board level – steering group for work streams has been set up. STP has been invited to participate in the national pilot programme which includes additional support. Invitation to speak at a national event. | | | | |
| | | HCA apprenticeship programme has 5 staff who have commenced or due to commence and one practice who is interested in larger scale HCA training and the employment of business and administration apprentices and upskilling HCAs to NAs – additional training to support this to commence | | | | |
| GPN 10 Point A | Action | • Action 1, 2, 4, 5, 7, 8, 9 and 10: GPN strategy has been approved launch currently being arranged. This now forms part of STP Primary Care Strategy. | | | | |

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- Action 1: Work experience pilot ran between 1st and 5th July with Public Health, CCG and Pharmacies. Good feedback from all parties, evaluation has been shared to extend next year.
- Action 2, 4 and 10: Digital Clinical Supervision pilot, has now finished but the sessions are continuing in Wolverhampton face to face and via Skype with technical problems persisting.
- Action 4: GPN Strategy supports GPN involvement in PCN boards at strategic level and leadership programmes such as Rosalind Franklin.
- Action 3: there are currently 17 practices and the CCG itself offering student nurse placements with another three expressing an interest, but there is some movement of mentors due to job changes.
- Action 4: nurses are due to commence Fundamentals of General Practice Nursing in January.
- Action 5: Further work is being developed to promote the Return to Practice programme via Futureproof.
- Action 7: Nurse Education forum continues on a monthly basis with plans to develop this further next year to include HCAs a change in venue should be noted due to increased costs at current venue. Planned sessions include Cytology, Frailty and hydration, COPD, cancer care reviews, pain management, complaints and serious incident training and wound care.
- Action 9: The CCG can support 3 Nursing Associate apprenticeships with backfill in primary care, comms have been developed and circulated - no candidates at present despite active recruitment.
- Action 9: HCA apprenticeships programme has commenced with two candidates started in April and 4 further candidates identified as part of a pipeline programme in one practice, recruitment continues.
- Action 10: The Nurse Retention plan has now been collated with work streams being planned as part of the GPN Strategy task and finish group to meet on 19th September, funding agreed and invitation to take part in national programme
- All Actions GPN Strategy Launch will take place on 3rd October at Himley Hall in Dudley.







2.5.2. Workforce Numbers

| Measure | Trend | | | | | Assurance/Analysis |
|----------------------|--------------------------------------------------------|-------------------------|--------------------|---------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| Workforce Numbers | No data at present – awaiting figures from NHS Digital | | | | | Figures taken from NHS Digital data are for September 2018 with the next update due imminently. Local figures are monitored via dashboard |
| | | • | | | September 2018 | |
| | | T | | Compared to an average of | 0.18 in London 0.29 in Midlands and East 0.3 in North of England | |
| | In The Black Country STP there is | 0.28 FTE GPN | Per 1,000 patients | | 0.32 in South West 0.25 in the South East | |
| | | • | | | | |
| | | | | Compared to an average of | 0.27 in London 0.41 in Midlands and East 0.42 in North of England | |
| | | 0.38 GPN (Headcount) | Per 1,000 patients | | 0.48 in South West 0.38 in the South East | |
| | | | | | | |

2.5.3. Training and Development

| Measure | Assurance/Analysis | | | |
|-------------------|-----------------------------------------------------------------------------------------------------------------------|--|--|--|
| GP | GP retention programme continues | | | |
| | Work continues around portfolio careers programme with a number of candidates expressing and interest | | | |
| | Work undertaken with trainees around preferred place of work and aspirations | | | |
| Nurse/HCA/Nursing | CCG GPN Leads meeting hosted by Wolverhampton CCG with rolling chair (currently with Worcestershire CCG) | | | |
| Associate | Strategy launch booked for 3 rd October – good uptake already, speakers confirmed | | | |
| | Practice Makes Perfect continues. | | | |
| | Cytology training arranged for October in collaboration with CRUK, RWT and PHE | | | |
| | Apprenticeship programmes are up and running – HEE keen for NA apprenticeships to be expanded considerably | | | |
| | Spirometry training commenced with 15 candidates | | | |
| | Uptake for sponsored places being monitored – 2 for specialist practice and potentially 4 for Fundamentals in January | | | |
| | Funding for all GPN retention programmes identified | | | |







| | Funding for NMP and HCA training identified | | | |
|---------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| | Additional funding available for newly qualified nurses and new to general practice nurses | | | |
| Other professionals | er professionals • HEE have JDs available for all new primary care roles | | | |
| | There are varied models of employing new roles within PCNs being proposed from maintaining current provision and buying cover, to direct employment to a proposed social enterprise model | | | |
| | Pharmacist networks under development. | | | |
| | Two Physicians Associates in post with two more to follow | | | |
| | Staff side discussions underway c/o HEE around new roles particularly paramedics re: concern over capacity in WMAS | | | |
| Non-clinical staff | GPFV training continues | | | |
| | Care navigation training being developed further to include signposting to non-GP professionals in practice | | | |
| | Personalised care training being rolled out | | | |
| | Practice resilience training is available at STP level. | | | |
| | PMs have requested their own forum be developed | | | |
| | Work continues across the STP to ensure equality of opportunity for development | | | |

2.5.4. Partnership Update

| | Exceptions and assurance | | | |
|----------------------------|------------------------------------------------------------------------------------------------------|--|--|--|
| Black Country Training Hub | Sandwell TH now providing cover for Wolverhampton and Walsall CCGs with two project managers in post | | | |
| | Training Hubs actively working with PCNs to identify workforce and training needs | | | |
| | Digital Nurse Champion project continues – third cohort to commence in September TH lead | | | |
| | Digital work undertaken with video by Doreen Tipton and other videos to follow | | | |
| | • | | | |
| LWAB/HEE | LWAB money – 25% ring fenced for primary care | | | |
| | HEE exploring group consultations. | | | |
| | Development around training hubs continues. | | | |
| | Work around digital leadership and nurse champions continues. | | | |
| | Work around population health management commenced with links with PHE | | | |
| | Joint working with BSOL being considered | | | |
| | Volunteering work being explored | | | |
| Higher/Further Education | Fundamentals starting in January in Wolverhampton and September in BCU | | | |







- SP degree starting in September 2 candidates
- ACP no candidates this year

3. CLINICAL VIEW

N/A

4. PATIENT AND PUBLIC VIEW

N/A

5. KEY RISKS AND MITIGATIONS

All risks addressed through Quality and Safety, Primary Care and Workforce Risk registers.

6. IMPACT ASSESSMENT

6.1. Financial and Resource Implications

N/A

6.2. Quality and Safety Implications

Report is also delivered to Quality and Safety Committee – quality implications are addressed via this group.

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6.3. Equality Implications

N/A

6.4. Legal and Policy Implications

N/A

6.5. Other Implications

N/A

Name: Liz Corrigan

Job Title: Primary Care Quality Assurance Coordinator

Date: 23/07/2019

REPORT SIGN-OFF CHECKLIST

This section must be completed before the report is submitted to the Admin team. If any of these steps are not applicable please indicate, do not leave blank.

| | Details/ Name | Date |
|-------------------------------------------------------------------------|------------------|------|
| Clinical View | N/A | |
| Public/ Patient View | N/A | |
| Finance Implications discussed with Finance Team | N/A | |
| Quality Implications discussed with Quality and Risk Team | N/A | |
| Equality Implications discussed with CSU Equality and Inclusion Service | N/A | |
| Information Governance implications discussed with IG Support Officer | N/A | |
| Legal/ Policy implications discussed with Corporate Operations Manager | N/A | |
| Other Implications (Medicines management, estates, HR, IM&T etc.) | N/A | |

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| Any relevant data requirements discussed with CSU Business Intelligence | N/A | |
|-------------------------------------------------------------------------|----------------|------------|
| Signed off by Report Owner (Must be completed) | Yvonne Higgins | 20/09/2019 |